

Modern Slavery Act introduction

1. Introduction

The Modern Slavery Act 2015

Following the introduction of the Modern Slavery Act 2015 (the “Act”) Henry Boot implemented a number of measures that seek to bring about greater transparency and scrutiny into our various supply chains, in order to combat slavery and trafficking Activities. Further to this, we have continued to review the measures put in place and seek to identify additional actions to strengthen our due diligence and transparency.

The aim of the Act is in line with our own purpose and values, which include “put people first” and “do the right thing”. We continue to regularly review our human trafficking and slavery statement (the “statement”), which sets out the activities undertaken to reduce the risk of slavery and trafficking activities being present within our business operations. These measures include our anti-slavery policy, due diligence requirements, and mandatory contract clauses seeking compliance by our supply chain with appropriate anti-slavery measures.

We will continue to regularly work with our partners, contractors, suppliers and other stakeholders, as well as keeping industry best practice under review, to monitor our approach for effectiveness, and consider any changes or additional measures as appropriate.

Signed: E. Hutchinson (Chief Executive Officer)

Human trafficking and slavery statement

1. Introduction

The Modern Slavery Act 2015

- 1.1. The aim of the Modern Slavery Act 2015 (the Act) is in line with Henry Boot's own purpose and values, which include "put people first" and "do the right thing", both of which are relevant to our approach as set out in this document. For this reason, we applaud any measures that seek to bring about greater transparency and scrutiny into our various supply chains, in order to combat slavery and trafficking activities. In accordance with the legislation, this statement takes into account our introduction of measures throughout our supply chain management from 2016 onwards, with the aim of reducing the risk of slavery and trafficking activities being present within our business operations. It also sets out additional activities carried out in subsequent years following the introduction of our modern slavery approach, to add greater rigour and scrutiny to those measures.
- 1.2. We have been working with our partners, contractors and suppliers to bring any necessary changes into effect, and then to review their effectiveness and consider any changes or additional measures which such a review highlights. We are committed to improving our practices through these activities, and through improvements identified in future years, to combat slavery and human trafficking.

2. Organisational structure and business

- 2.1. Henry Boot is the parent company of the Sheffield-based Henry Boot group of companies and is one of the UK's leading land, property development, home building and construction businesses. The group has approximately 350 employees and operates in the United Kingdom only.
- 2.2. The group has a global turnover of over £320million.
- 2.3. This statement addresses the measures put into place by Henry Boot and its group companies and subsidiaries, comprising:
 - Henry Boot Developments Limited (trading as HBD)
 - Hallam Land Management Limited (trading as Hallam Land)
 - Stonebridge Homes Limited¹
 - Banner Plant Limited, and
 - All other subsidiaries and joint venture companies, both above and below the £36m turnover requirement in the act.

Our group comprises a number of subsidiary companies and joint venture companies, some of which do not exceed the £36m annual turnover threshold in their own right. However, we look to embed best practice in all of our operations. This statement and our accompanying anti-slavery policy therefore apply equally to all of our group companies.

¹ Following the group entering into an agreement in 2024 to acquire 100% of Stonebridge Homes over the course of five years, the group is currently reviewing the application of the group's policies to Stonebridge Homes and will in due course seek to implement the measure outlined in this statement.

3. Our supply chains

3.1. Our supply chains include:

- Consultants and advisers
- Contractors and sub-contractors
- Suppliers of goods, supplies and materials for all stages of the construction cycle, and
- Suppliers of plant and machinery.

3.2. We have identified the following areas of the supply chain as comprising the highest risk of slavery and trafficking activities:

- Human trafficking: In circumstances when using sub-contracted labour forces, where coerced/trafficked gangs may be present
- Slavery and human trafficking: In circumstances when using materials such as 'conflict minerals' (tantalum, tin, gold or tungsten), steel, or other raw materials being predominantly sourced from countries with poor records on slavery and human trafficking.

4. Our policies on slavery and human trafficking

4.1. We are committed to ensuring that there is no modern slavery or human trafficking in our supply chains or in any part of our business. Our anti-slavery policy reflects our commitment to acting ethically and with integrity in all our business relationships, and to implementing and enforcing effective systems and controls to ensure slavery and human trafficking is not taking place anywhere in our supply chains. The practical measures we have taken and will be taking throughout our operations are reflected throughout this statement and our anti-slavery policy and will be built on and developed throughout the coming years to incorporate best practice into our operations.

5. Due diligence processes and supplier adherence

5.1. We have zero tolerance to slavery and human trafficking. To ensure all those in our supply chain and contractors comply with our values, we have in place a supply chain compliance programme.

5.2. As part of our initiative to identify and mitigate risk we have put the following measures into place:

- Contacted existing suppliers and sub-contractors to ask them to confirm their adherence to our anti-slavery policy.
- Ensuring that new suppliers and sub-contractors undertake to comply with our anti-slavery policy through use of due diligence questionnaires and relevant contractual provisions, with appropriate termination provisions for failure to comply.

- Ensuring that the high-risk areas as identified under paragraph 3.2 are kept under regular review to determine whether additional and/or targeted measures are required within our supply chain to combat the risk of slavery and trafficking.
- Ensuring that our whistleblowing procedure is drafted sufficiently widely to encourage whistleblowing in relation to any identified breaches of our anti-slavery policy.
- Inclusion of modern slavery and human trafficking risk on all company risk registers for monitoring going forwards, to be reviewed every six months in accordance with group practice.
- Provided modern slavery awareness training to all employees.
- Inclusion of modern slavery questions and awareness as part of our supply chain 'on- boarding' process.
- Production of a modern slavery supply chain map.
- Ensuring that supplier audits are capable of being carried out in the event of the report of a potential issue relating to human trafficking or slavery.
- Introduction of mandatory group-wide e-learning on the topic of modern slavery.
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5.3. These measures are required in order to:

- Identify and assess potential risk areas in our supply chains
- Mitigate the risk of slavery and human trafficking occurring in our supply chains
- Monitor potential risk areas in our supply chains, and
- Protect whistle blowers.

6. Compliance

6.1. The personnel responsible for compliance with this statement and the anti-slavery policy, and for updating and improving our procedures in forthcoming years, shall consist of involvement from the following departments:

- Legal
- People team (human resources)
- Procurement, and
- Management services.

7. Training

7.1. To ensure a high level of understanding of the risks of modern slavery and human trafficking in our supply chains and our business, we have implemented mandatory modern slavery training for all of our staff, highlighting the requirements of the act and our anti-slavery policy, and its practical application within our businesses. In 2021, we rolled out (and updated in 2024) mandatory e-learning for all employees. This includes

modern slavery as a whole but also a short form of e-learning specific to the operations within our business.

8. Ongoing review

- 8.1. This statement and our anti-slavery policy will be subject to regular and ongoing reviews (at least annually) to ensure their effectiveness, and to update the requirements where further measures are identified.

Signed: E Hutchinson (Chief Executive Officer)

July 2026